

Appendix D: Updated Financial Implications of CPE (2019):

		Start-up capital	Start-up expenses Y1	Start-up expenses Y2	Operational Y1	Operational Y2	Operational Y3	Operational Y4	Operational Y5
Income									
	PCN payments		£0	0	£79,254	£91,390	£91,390	£91,390	£91,390
	Permit payments		£0	0	£0	£0	£0	£0	£0
	car park receipts		£0	0	£20,130	£20,130	£20,130	£20,130	£20,130
	on-street charging		£0	0	£1,290	£1,290	£1,290	£1,290	£1,290
	net c.court proceeds		£0	0	£4,564	£18,255	£18,255	£18,255	£18,255
	Annual Total payments		£0	£0	£105,238	£131,065	£131,065	£131,065	£131,065
						3%	3%	3%	3%
Expenses	Operations management	£175,617	£20,671	£20,671	£1,458	£1,501	£1,546	£1,593	£1,640
	on-street enforcement	£20,030	£17,666	£17,666	£130,436	£134,349	£138,380	£142,531	£146,807
	off-street enforcement	£15,330	£1,688	£1,688	(£19,523)	(£20,109)	(£20,712)	(£21,333)	(£21,973)
	Clamp & removal control	£0	£0	£0	£0	£0	£0	£0	£0
	tickets & permits processing	£6,000	£9,779	£9,779	£34,965	£36,014	£37,094	£38,207	£39,353
	Pay & Displat	£0	£0	£0	£0	£0	£0	£0	£0
	Dedicated Project Manager		£70,000	£70,000	£0	£0	£0	£0	£0
	Remedial repairs		£15,000	£15,000	£15,000	£15,000	£15,000	£15,000	£15,000
	Annual Total Expenses	£216,977	£134,804	£134,804	£162,336	£166,755	£171,308	£175,998	£180,827
	Annual Net Surplus (Deficit)	(£216,977)	(£134,804)	(£134,804)	(£57,098)	(£35,690)	(£40,243)	(£44,933)	(£49,762)
	Cumulative Net Surplus (Deficit) ex Capital		(£134,804)	(£269,608)	(£326,706)	(£362,396)	(£402,639)	(£447,572)	(£497,334)
	Cumulative Net Surplus (Deficit) inc Capital		(£351,781)	(£486,585)	(£543,683)	(£579,373)	(£619,616)	(£664,549)	(£714,311)